

Annual Report





CITIZENS ON PATROUILLE DE









2015

Vision

Our Shared Commitment is founded in our proud traditions to provide exemplary service. As inclusive leaders we ensure community safety and well-being through collaborative partnerships, innovation and community engagement.



OUR COMMUNITY ~ OUR COMMITMENT

Values

Proudly, we pursue our vision while living our "RICH" values:

RESPECT

Our actions demonstrate our mutual respect for the community and each other.

INCLUSIVITY

We value the unique qualities of our members and communities by promoting an inclusive environment guided by fairness, respect, equity and dignity.

COURAGE

We are committed to serving with distinction and pride for justice.

HONESTY

We are professional, open, fair and accountable ethically performing our duties with integrity and trust

TABLE OF CONTENTS

Chief's Message	. 1
Greater Sudbury Police Services Board	2
Senior Leadership Team	3
Organizational Chart	. 4
Policing Areas & Facilities	. 5
Transforming Community Safety & Well-being	6
2015 Highlights	. 7
2015 Statistical Highlights	.8
Corporate Services	
Fleet & Budget	. 12
Central Records & Information Technology	13
Recruitment	. 14
Promotions	. 15
Health and Wellness & Staff Development	16
Executive Services	
Corporate Communications	.17
Professional Standards Bureau & Community Safety Personnel	19
Chief's Youth Advisory Council & Aboriginal Liaison	20
Multiracial and Multicultural Relations Advisory Committee & Inclusion Team	21
Administrative Support	
Communications Centre	
Communications Centre Courts Branch Property and Evidence Control Branch	. 24
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations	. 24 25
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit	. 24 25 . 27
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit Major Crime Section & Cyber Crime Unit	. 24 25 . 27 . 27
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit Major Crime Section & Cyber Crime Unit Crime Stoppers Coordinator and Senior Liaison & Sex Offender Registry	. 24 25 . 27 . 27 27
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit Major Crime Section & Cyber Crime Unit Crime Stoppers Coordinator and Senior Liaison & Sex Offender Registry Forensic Identification Unit & Missing Persons Investigator and Vulnerable Persons	. 24 25 . 27 27 27 27
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit Major Crime Section & Cyber Crime Unit Crime Stoppers Coordinator and Senior Liaison & Sex Offender Registry Forensic Identification Unit & Missing Persons Investigator and Vulnerable Persons Intelligence Unit	. 24 25 . 27 27 27 27 28 28
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit Major Crime Section & Cyber Crime Unit Crime Stoppers Coordinator and Senior Liaison & Sex Offender Registry Forensic Identification Unit & Missing Persons Investigator and Vulnerable Persons Intelligence Unit Break, Enter and Robbery Unit & Drug Enforcement Unit	. 24 25 . 27 27 27 28 28
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit Major Crime Section & Cyber Crime Unit Crime Stoppers Coordinator and Senior Liaison & Sex Offender Registry Forensic Identification Unit & Missing Persons Investigator and Vulnerable Persons Intelligence Unit Break, Enter and Robbery Unit & Drug Enforcement Unit	. 24 25 . 27 27 27 28 28 29
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit Major Crime Section & Cyber Crime Unit Crime Stoppers Coordinator and Senior Liaison & Sex Offender Registry Forensic Identification Unit & Missing Persons Investigator and Vulnerable Persons Intelligence Unit Break, Enter and Robbery Unit & Drug Enforcement Unit Operational Support Tactical Unit	. 24 25 . 27 27 27 28 28 29 30
Communications Centre	. 24 25 . 27 27 27 28 28 29 30 31
Communications Centre Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit Major Crime Section & Cyber Crime Unit Crime Stoppers Coordinator and Senior Liaison & Sex Offender Registry Forensic Identification Unit & Missing Persons Investigator and Vulnerable Persons Intelligence Unit Break, Enter and Robbery Unit & Drug Enforcement Unit Operational Support Tactical Unit K9 Unit & Traffic Management Unit Volunteer Office, Alternative Response Unit & Auxiliaries	. 24 25 . 27 27 27 28 28 29 30 31
Communications Centre	. 24 25 . 27 27 27 28 28 29 30 31 32
Communications Centre	. 24 25 . 27 27 27 28 28 29 . 30 31 32 32
Communications Centre. Courts Branch Property and Evidence Control Branch Criminal Investigations General Investigations & Domestic Violence Unit Major Crime Section & Cyber Crime Unit Crime Stoppers Coordinator and Senior Liaison & Sex Offender Registry Forensic Identification Unit & Missing Persons Investigator and Vulnerable Persons Intelligence Unit Break, Enter and Robbery Unit & Drug Enforcement Unit Operational Support Tactical Unit K9 Unit & Traffic Management Unit Volunteer Office, Alternative Response Unit & Auxiliaries Patrol Operations Urban/Rural Community Response Unit & Community Mobilization Unit Annual Awards	. 24 25 . 27 27 27 28 28 29 . 30 31 32 31 32
Communications Centre	. 24 25 . 27 27 27 28 28 29 30 31 32 35 36



CHIEF'S MESSAGE

As your Chief of Police I am extremely proud to present the 2015 Annual Report. 2015 has seen many accomplishments as we continued to modernize policing in Greater Sudbury. The evolution of "Our Shared Commitment to Community Safety and Well-being" Model continues to place Greater Sudbury at the forefront of public safety in Ontario.

The evolution of our Model saw the introduction of our Community Safety Personnel (CSP) Program as an addition to our current core staff. These eight new civilian positions complement our team by creating efficiencies within our Service and allowing for greater front line response.

Investment in youth, seniors, Aboriginal programs and cultural diversity has been evident in a number of key proactive policing initiatives which have come to life. Initiatives including, engaging at risk youth, collaborating with diverse groups such as multicultural students through the Intercultural Ride a-long Program, Indigenous youth through the MKWA Opportunity Circle and our wide range of volunteer initiatives.



Several other projects illustrate excellent examples of collaborative

partnerships that exemplify Our Shared Commitment Model with focuses on enforcement, intervention, prevention, change in community outcomes and championing Community Safety and Wellness. The year saw the continued evolution of key activities including Community Mobilization Sudbury's Rapid Mobilization Table, Community Safety and Well-being Planning and the Community Drug Strategy. While in its early stages of development, our strategy to proactively address Missing and Murdered Indigenous Women is groundbreaking. All of these initiatives are receiving positive endorsement by our Police Service, community leaders, key stakeholders and government.

The health and wellness of our members remains a top priority. This year our entire Service received Road to Mental Readiness Training, a program developed to reduce the stigma of mental illness and to promote mental health, wellness and resiliency. 2015 also saw the introduction of an in-house Peer Support Team, a resource consisting of specially trained employees to assist our Members.

We are proud of our results-oriented approach and a proven track record that shows a commitment to non-traditional approaches to policing with a focus on strategic and operational challenges. Looking back on 2015 and all the hard work of our Members, we are truly transforming Community Safety and Well-being in Greater Sudbury.

Best Regard,

Paul Pedersen, Chief of Police

GREATER SUDBURY POLICE SERVICES BOARD



Frances Caldarelli Board Chair



Michael Vagnini Vice Chair Councillor



Toula Sakellaris Board Member



Gerry Montpellier Board Member Councillor



Gerry Lougheed Jr. Board Member

Under the Police Services Act of Ontario, the Board is responsible to ensure the provision of adequate and effective policing services in the City of Greater Sudbury.



2015 Annual Report

SENIOR LEADERSHIP TEAM 2015

























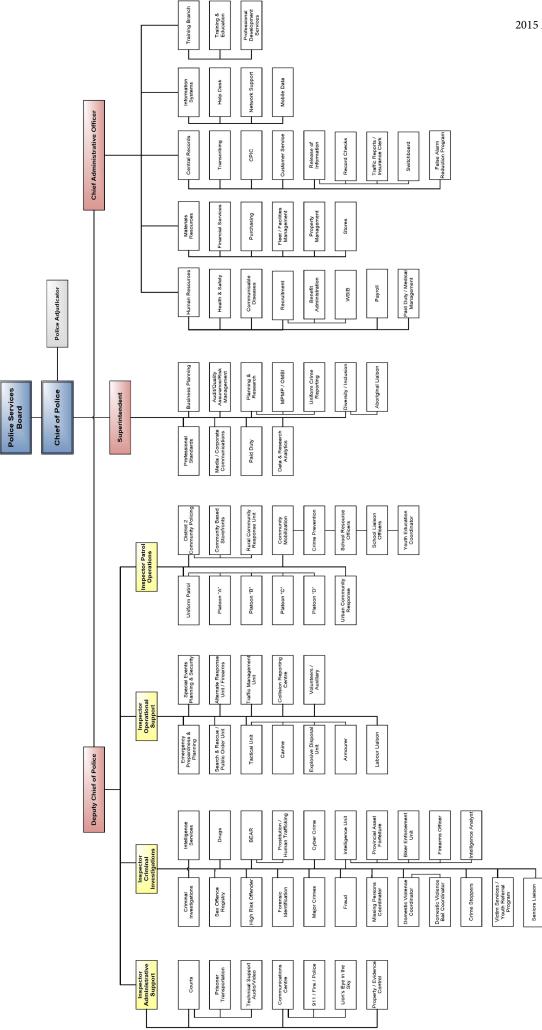






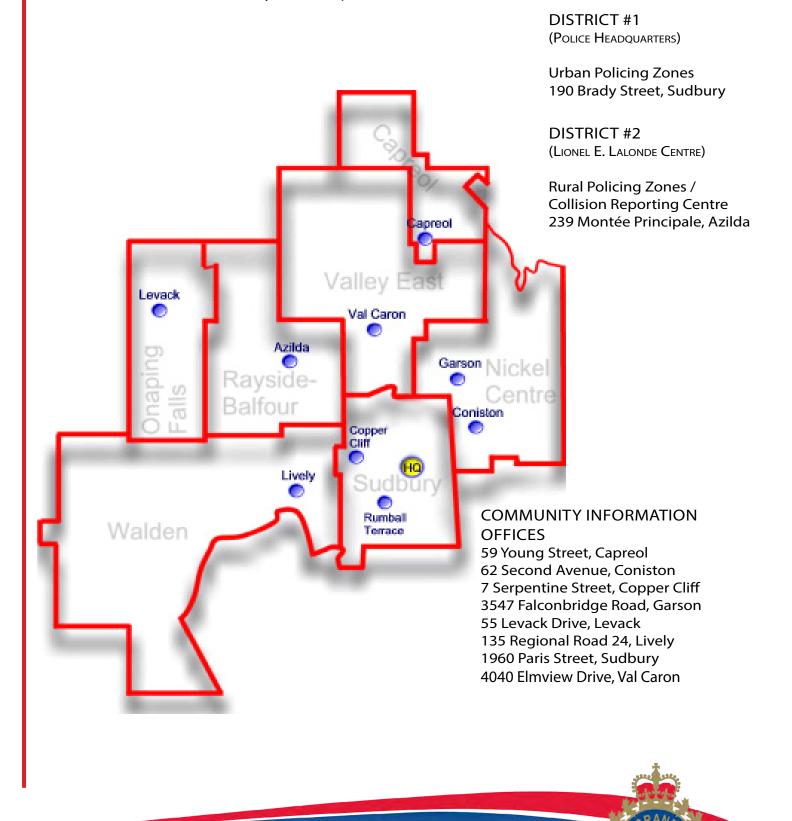






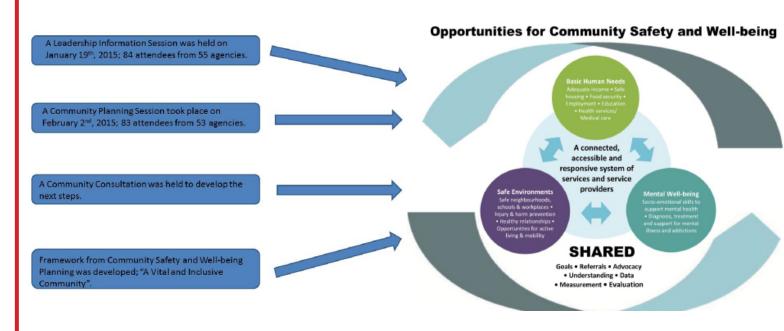
POLICING AREA & FACILITIES

The Greater Sudbury Police Service serves 160,274 people residing in the City of Greater Sudbury, which covers a total land area of 3,354.34 square kilometers. When including 333 lakes within its municipal boundaries, the total area of the City is 3,627 square kilometers.



COMMUNITY SAFETY AND WELL-BEING PLANNING

Transforming Community Safety and Well-being in the City of Greater Sudbury was a top priority in 2015 for the Greater Sudbury Police Service. In partnership with our Steering Committee the following events took place in order to establish the Community Safety and Well-being framework;



COMMUNITY DRUG STRATEGY

On May 20, 2015, over 30 local pharmacies and other medical professionals took part in an information session regarding the City of Greater Sudbury's Fentanyl Patch4Patch Program.

The 2015 National Prescription Drug Drop-Off Day resulted in

approximately 75 pounds of unused, expired, or unwanted medications being turned over by citizens for safe disposal. The 75 pounds collected in 2015 was 50 percent more than the amount collected in 2014.

On September 21, 2015, Dr. Penny Sutcliffe and Chief Paul Pedersen introduced the Community Drug Strategy at the Community Services Committee (CSC) meeting of City Council.

COMMUNITY MOBILIZATION SUDBURY

Greater Sudbury Police Service continues to be one of numerous partner agencies that take part in Community Mobilization Sudbury/Rapid Mobilization Table. *

Community **Mobilization** Sudbury Mobilisation **Communautaire** Sudbury Weweni **EnjiNagidwendaagozing**

In 2015, 44 cases were presented to the Rapid Mobilization Table by our Community Mobilization Liaison Officer; 31 of those cases were accepted as being acutely elevated risk and of those 31 cases, Greater Sudbury Police Service was the lead agency on 10 of those cases.





SHIGHLIGHTS

LEARNING PARTNERSHIP'S OUTSTANDING EMPLOYER AWARDS

The Service hosted their 'Take Your Kids to Work' Day on November 4, 2015. Students from six high schools across the city were welcomed by Human Resources staff and provided an overview of employment opportunities including high school Co-op and Summer Student programs. Members throughout the service showcased their areas of expertise and provided hands-on exploration of their roles. The Greater Sudbury Police Service was selected as one of the winners of The Learning Partnership's Outstanding Employer Awards for 2015.



10TH ANNUAL LAW ENFORCEMENT TORCH RUN TOLLBOOTH

On Saturday, April 4, 2015, the Law Enforcement Torch Run Tollbooth, in support of the Special Olympics, Sudbury Chapter, raised \$29,037.78. This brought the overall amount raised in the past decade to \$219,000.00.

2ND ANNUAL POLAR PLUNGE

On March 7, 2015, the Greater Sudbury Police Service hosted its 2nd Annual Polar Plunge in partnership with Laurentian University, Scotia Bank, and HOT 93.5. There were 60 plungers who stepped up to the challenge and the event raised a total of \$20,178.03, surpassing last year's results.

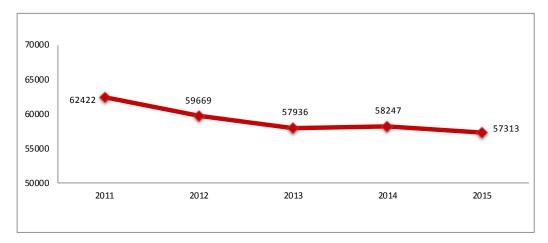


COMMUNITY SAFETY PERSONNEL PROGRAM (CSP)

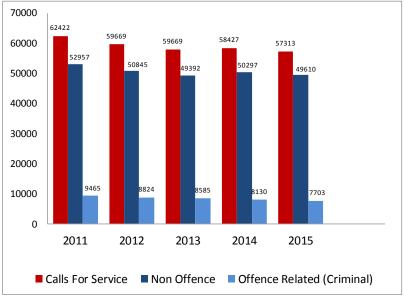
In 2015, the Greater Sudbury Police Service introduced the Community Safety Personnel (CSP) Program in order to enhance Community Safety and Well-being through proactive policing initiatives. The CSP program employs eight civilian members who have expertise in specialized areas and allows for greater front-line response.



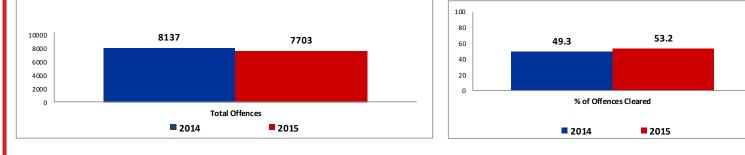
CALLS FOR SERVICE – FIVE YEAR TRENDS



CALLS FOR SERVICE CRIMINAL VS NON-CRIMINAL



TOTAL CRIMINAL OFFENCES AND CLEARANCE RATES



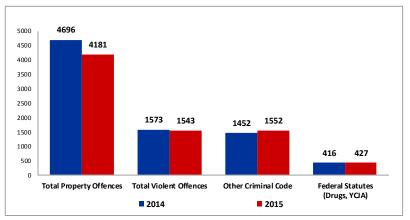
Clearances are not always recorded in the same calendar year that the offence was reported.

Offences are scored in accordance with Uniform Crime Reporting Rules which captures the most serious violation within a particular incident.

2015 STATISTICAL HIGHLIGHTS

OFFENCES BY MAJOR CRIME CATEGORY

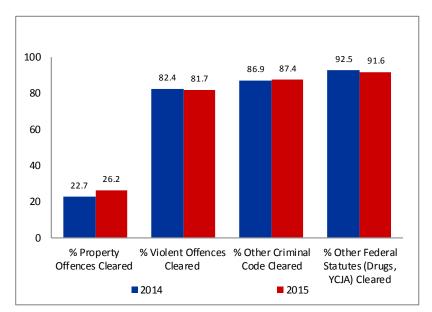
Property offences include Break and Enter, Theft, Theft of Motor Vehicle, Possession of Stolen Goods, Fraud, Arson and Mischief. Violent offences include Homicide, Attempted Murder, Sexual Assaults, Deprivation of Freedom, Criminal Harassment, Threatening and Robbery. Other Criminal Code offences include Offensive Weapons, Child Pornography, Prostitution, Gaming, Bail Violations, Counterfeit Money and Breaches. Federal Statutes include Drugs and Youth Criminal Justice Act.



Property offences have decreased by 11.0% Violent offences have decreased by 1.9% Other Criminal Code offences have increased by 6.9% Federal Statutes have increased by 2.6%

Offences that are investigated and deemed to be unfounded are not included.

MAJOR CRIME CATEGORY CLEARANCES



Property crimes are difficult to solve due to the lack of evidence, witnesses and forensics.

Violent Crime clearances are higher as in the majority of the incidents, the offender is known to the victim.

The majority of other criminal code offences are bail violations, breaches or failing to attend court where the offence or warrant comes to the attention of the police due to another investigation.

The variances in percentages of clearances are very little from 2014 to 2015 in all Major Crime categories.

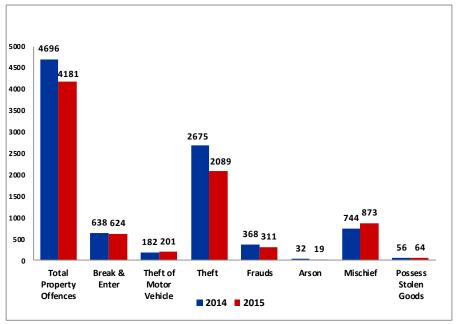
ONTINUED

PROPERTY CRIME OFFENCES

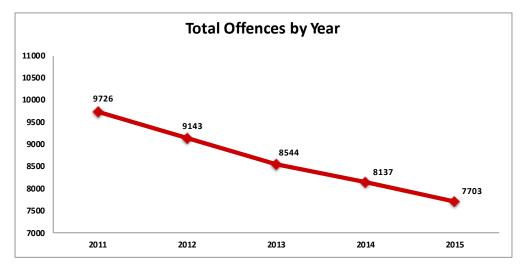
Many multi-jurisdictional frauds involving credit cards end up with charges being laid elsewhere.

Shifts in numbers are indicative of the changing nature of crime.

- Total Property Offences decreased by 11.0%
- Break and Enter decreased by 2.2%
- Theft of Motor Vehicle increased by 10.4%
- Theft decreased by 21.9%
- Fraud decreased by 15.7%
- Arson decreased by 40.6%
- Mischief increased by 17.3%
- Possession of Stolen Goods increased by 14.2%



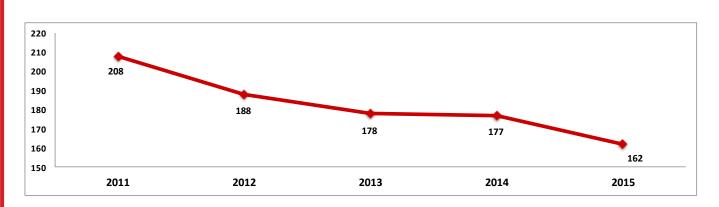
FIVE YEAR TREND ANALYSIS



Downward trend is consistent across Canada.

Numerous factors can contribute to fluctuations in crime statistics (citizens not reporting crime, enforcement driven crime, age demographics, crime prevention strategies).

IMPAIRED DRIVING OFFENCES

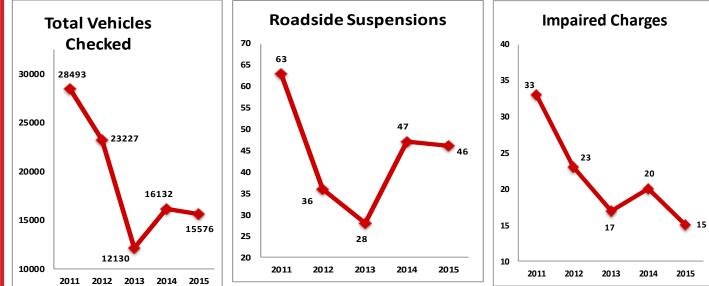


Comparing 2014 to 2015:

Decrease of 8.5%.

Implementation of Drug Evaluation Program and Standard Field Sobriety Testing now able to identify drug impaired drivers. Partnerships to reduce Impaired Driving: MADD, Operation Red Nose, Impact 6/21, and Action Sudbury.

R.I.D.E. PROGRAM



Comparing 2014 to 2015:

Decrease of 3.4% vehicles checked. Decrease of 2.1% roadside suspensions. Decrease of 25% impaired drivers identified in RIDE.

CONTINUED.

CORPORATE **SERVICES** TRAININGBRANCH MATERIALRESOURCES

CUSTOMERSERVICE

CENTRALRECORDS

FLEET

Description	Total	Marked	Unmarked
Cruiser	66	37 (+9 Citizens on Patrol)	20
Multi-Purpose	19	10	9
Truck	4	1	3
Bicycle	17	0	17
Motorcycle	4	0	4
Van	27	2	25
Trailer	12	0	12
Boat	4	3	1
Boat Motor	4	0	4
Snow Machine	4	4	0
Command Vehicle	1	1	0
Side-By-Side	0	0	0
ATV	4	4	0
Prisoner Van	1	1	0
Total	167	72	95

FLEET&FACILIT

Sharon Baiden Chief Administrative Officer





TECHNOLOGY

NFORMATION

FINANCIALSERVICES

BUDGET

Description	Annual Budget	Year End Actual	% age Change
Salaries & Benefits	\$48,254,026	\$48,380,218	0.26
Operating Costs	\$6,365,925	\$6,490,195	1.95
Contribution to Reserves/Capital	\$2,780,141	\$3,032,307	9.07
Revenue	(\$4,872,117.72)	(\$5,429,720.77)	11.44
Net Total	\$52,527,974	\$52,472,999	(0.10)





CORPORATE SERVICES

CENTRAL RECORDS / CUSTOMER SERVICE

The Greater Sudbury Police Service is part of the Ontario Police Technology Information Cooperative (OPTIC) which is comprised of numerous municipal police services in Ontario, as well as, the Ontario Provincial Police. Central Records personnel are responsible for the maintenance of Service records on the Canadian Police Information Centre (CPIC) and transcription of Police reports.

Customer Service personnel provide various services to the public at the front counter and by telephone including, but not limited to, criminal record searches, Livescan fingerprinting, production of Police reports and Freedom of Information requests.

INFORMATION TECHNOLOGY

2015 Project Accomplishments:

Crime Analysis Tool: Used for weekly crime reports, to view and extract fire calls to excel for the Communications Centre and to track developing trends/patterns.

Intranet Content Management System and Framework: A new Intranet framework was implemented for the Sudbury Police Information Network (SPIN) to assist in finding information internally.

Next Generation 911: Phase 1 of Next Generation 911 was implemented to facilitate call location of mobile users and the use of text to 911.

Server Virtualization: The Information Systems branch continued its virtualization of the Greater Sudbury Police Service servers in 2015. Virtualization is a technology platform that allows multiple virtual servers to reside on a physical server as an efficiency measure in terms of power and reduction in the use of hydro. This technology also provides "Disaster Recovery".

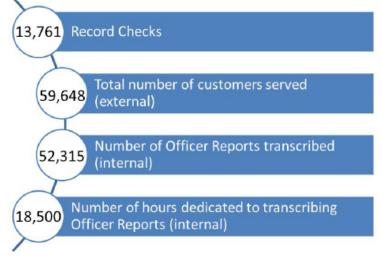
Automated License Plate Recognition (ALPR): ALPR technology was introduced which provides a license plate recognition to enhance road safety through the early detection and apprehension of offending motorists who choose to drive while their privileges to do so have been revoked.

CAD Upgrade 9.3: Our Computer Aided Dispatch software was updated to provide users with the latest features of



functionality. One such feature is Mobile for Public Safety which allows marked patrol vehicles equipped with mobile workstations to access all information that is part of the dispatch process in their vehicles.

In-Car Camera System: Information Systems staff contributed to the design and development of the In-car Cameras System set to be launched in 2016.



CORPORATE SERVICES

CONTINUED

2015 RECRUITMENT



35 Exter Civilian H	5	27 Int Hir			nstable res
2	2 Exper Cons ⁻ Hir		and the second second	mmer lents	









2015 PROMOTIONS



3 Staff

Sergeants

2







12

Sergeants







CORPORATE SERVICES

Road to Mental

Readine

COACHING

REWARD AND

RECOGNITION

Mental

Health

CHAPLAINCY

TEAM

Body Mind

ORIENTATION

PEER TO PEER

SUPPORT

HEALTH AND

WELLNESS

COMMITTEE

RESPECTFUL WORKPLACE

HUMAN RESOURCES

NEW HIRES



Carrie-Lynn Hotson Manager of Human Resources and Staff Development



HEALTH & WELLNESS

ESSENTIAL

Employe

Program (EAP)

CRITICAL

INCIDENT

STRESS

MANAGEMENT

INGREDIENTS OF

EMPLOYEE WELLNESS

PROFESSIONAL

PSYCHOLOGISTS

TRAINING AND

AWARENESS

BENEFITS INCOME PROTECTION PLAN

EARLY AND SAFE RETURN TO

WORK

Holly MacKinnon Disability Management Coordinator

The Service's commitment to Health and Wellness of its members continued throughout the year with its many programs and service offerings. 2015 saw the introduction of the Peer Support Team which provides an "in-house" resource consisting of specially trained members to assist members.

STAFF DEVELOPMENT

Training courses attended in 2015:

- Ontario Police College
- Canadian Police College
- Criminal Intelligence Service of Ontario
- Additional training: seminars, courses, meetings, workshops, etc.
- Training sessions hosted by Greater Sudbury Police Service
- Ontario Police College Basic Constable Training
- Influential Police Leadership
- Re-qualification of Use of Force

In-service training consisted of Road 2 Mental Readiness, a half-day session for all members of the service. Over 400 individuals received this training during the fall session.

The afternoon session offered sworn members presentations on Impaired Driving investigations delivered by the Crown Attorney. Topics included: proper documentation and disclosure, reasonable suspicion versus reasonable grounds, court preparation and testimony.

Additional presentations were delivered by the Criminal Ivestigations Division with topics on initial response to a major incident or Sexual Assault, VICLAS and SOR, as well as, Sudden Death investigations.

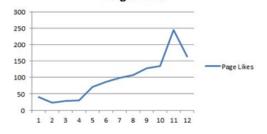
16

EXECUTIVE DISTRICT DE LA CONTRACTA DE LA CONTR



Sheilah Weber Superintendent

Page Likes



ABORIGINAL

Post Reach



SERVICEMENTEE SERVICES CHIEF'SYOUTHADVISORYCOUNCIL CORPORATECOMMUNICATIONS

CORPORATE COMMUNICATIONS

In 2014, our Service expanded its use of Social Media in order to improve the delivery of information to the public, the media and our own members. With the use of Facebook, Twitter and Instagram, we have increased the means of sharing crime prevention tips, helpful security hints and other details, however media releases remain the most common means of sharing information.

In 2015, the use and delivery range of our social media platforms provided our Service with an expanded reach within our community and beyond. Facebook, Twitter and Instagram have developed a dynamic following over the past year that demonstrated a steady increase in the number of likes, people reached, and page visits.





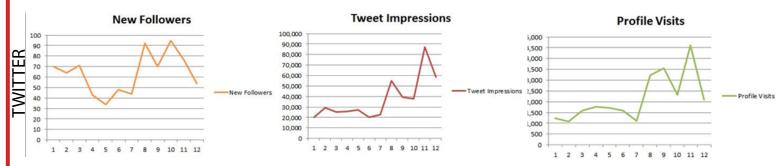
614 total tweets



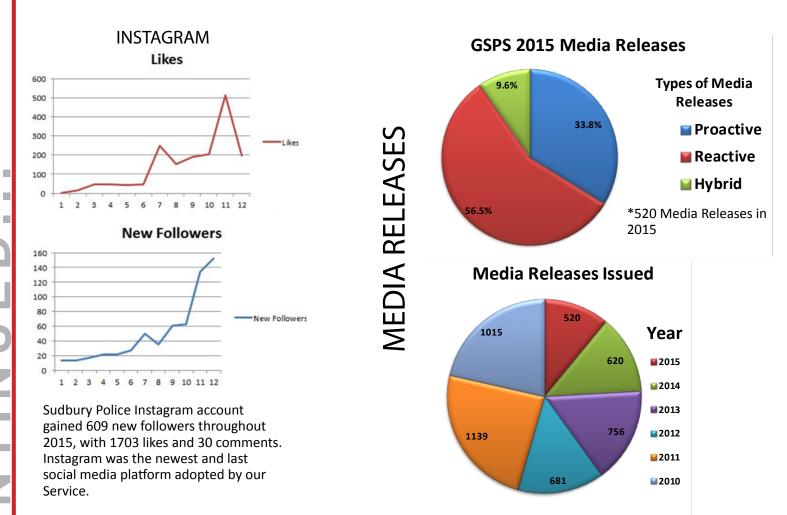
The Sudbury Police Facebook page gained 1,558 likes over the course of 2015, with 611,138 posts reach, 12,224 page visits, 660 comments and 2,284 post shares.

EXECUTIVE SERVICES

CORPORATE COMMUNICATIONS



@Sudbury Police Twitter account gained 761 new followers in 2015, with 448,400 tweet impressions, 25,887 profile visits, 1,042 mentions, 1,877 retweets and 1,481 favourites.



Media releases are still the most common platform for generating public awareness on proactive initiatives, corporate messaging, incidents that have occurred, community events, and additional topics that effect our community.

The number of media releases produced each year have steadily decreased since 2010, with a heavier focus on newsworthy topics, educational pieces and other social media platforms.



EXECUTIVE SERVICES

PROFESSIONAL STANDARDS BUREAU (PSB)

The Professional Standards Bureau (PSB) created an internal SPIN page for our members to provide them with information on; relevant complaint processes, what to expect when a complaint is lodged, direct links to our civilian oversights, hearing dates for criminal and formal matters, and other relevant materials.

The Professional Standards Bureau page on our website was revamped to include a direct link to the Office of the Independent Police Review Director (OIPRD) web forms, an area for hearing dates and formal matters, as well as, recent PSA formal and criminal convictions. The addition of "Compliment a Member" section on our website provides a positive feedback forum for the Greater Sudbury community.

The PSB team developed a Front-Line Training presentation to inform our members of the new process for submitting an internal complaint and introduce the newest members of Professional Standards. The new process stresses the importance of allowing matters to be dealt with at command level as often as possible. The presentation also explained the processes for the OIPRD public complaints and what situations will prompt the Special Investigations Unit to invoke their investigative mandate.

COMMUNITY SAFETY PERSONNEL PROGRAM (CSP)

The fall of 2015 saw the evolution of "Our Shared Commitment to Community Safety and Well-being" Model with the introduction of Community Safety Personnel (CSP). The Organization recognized that in order to continue to decrease crime trends that it needed to analyze how service was delivered through alternative delivery models. The result of this comprehensive review process was the development of a program which added eight CSP positions. A CSP is a uniformed civilian member with specialized training geared towards their respective assignments. They do not, however, carry any use of force options or possess any Police Officer powers of arrest.

The commitment of these positions is to augment frontline service strength and enhance capacity for proactive policing and prevention measures. The goal is also to provide greater availability and visibility of sworn personnel through the redeployment of police resources.

Summary of CSP Positions:

Youth Safety Coordinator: Focused on reducing risk and building resiliency in our youth.

Crime Prevention Coordinator: Develop programs to prevent identified crime trends.

Missing/Vulnerable Person Coordinator: Assist Investigator and our community by building resiliency and identifying vulnerable persons. Conduct phone calls and establish contacts in order to allow officers to concentrate on locating missing persons.

Crime Stoppers/Senior Liaison: Promote Crime Stoppers to Officers and our community, link tips to Investigations and act as a contact and advocate for Senior groups.

Alternative Response Coordinator (3): Document incidents from complainants (Coplogic/non-emergent calls) and be visible in the community (take statements, retrieve short-lived evidence, community partners).

Corporate Communications: Enhance communication capability of our Service, communicate the business plan and assist in ensuring consistent messaging in all areas of our Service.



CHIEF'S YOUTH ADVISORY COUNCIL

Greater Sudbury Police Service Chief's Youth AdvisoryThe Aboriginal Liaison OfficCouncil (CYAC) is in its 6th year. The CYAC makes a difference(ALO) worked directly withfor young people in our community through their liaisonthe Indigenous Communitywith the Chief and the initiatives they undertake to educatecommunity groups andyouth and adults on the importance of the youth voice.committees to continue to

In 2015, CYAC said good-bye to some long standing members and welcomed 11 new members.

The annual 'Courage to Stand' event on April 20th was a success, focusing on mental health and the well-being of today's youth. Community resources were introduced and table conversations were facilitated.





ABORIGINAL LIAISON

The Aboriginal Liaison Officer (ALO) worked directly with the Indigenous Community, community groups and committees to continue to build relationships and to create an atmosphere of trust and cooperation. In 2015, Aboriginal Awareness training was provided to 18 new Police recruits.



The Police MKWA Ride-Along Program is in its 10th year, with over 175 Aboriginal secondary school students and Police Officers who have participated in the program to date.

The Aboriginal Liaison Officer collaboratively works with other Greater Sudbury Police Service members and community agencies to build trusting relationships with disengaged and at risk youth. Some events participated in include; a Christmas get together, cultural teachings, as well as, taking time to visit youth in custody.

The Aboriginal Liaison reached out to the Indigenous community to collaboratively work on a strategy to proactively address Missing and Murdered Indigenous Women. A steering committee was formed and in 2015 and a number of meetings were held setting the groundwork for the strategy.

The Aboriginal Liaison and the Chair of the Aboriginal Community/Police Advisory Committee reached out to the community to recruit membership. The Committee is working closely with Greater Sudbury Police Service to continue building strong ties, discuss current issues, and continue to strengthen partnerships in the community.



MULTIRACIAL & MULTICULTURAL RELATIONS ADVISORY COMMITTEE

The Committee continued to evolve in 2015 welcoming seven new members and saying good-bye to those who have provided insight in the past.

On March 21st, the Committee hosted the annual International Day for the Elimination of Racism Luncheon. The luncheon was a great success with more than 100 people in attendance.

The second Intercultural Student Ride-Along Program was facilitated by a working team including members from Greater Sudbury Police Service Inclusion Team, Multiracial and Multicultural Relations Committees with community partners represented by Laurentian University, Cambrian College, College Boreal, City of Greater Sudbury, and the YMCA-Newcomers. To date, 32 students and 33 officers have participated in the program.

Training sessions led by Melissa Keeping, Director, Laurentian International were provided to front-line staff including an overview of the international student population, some cultural points, and questions and concerns regarding the most appropriate way to interact with individuals of different cultures.

INCLUSION TEAM

LL.

In 2015 the Greater Sudbury Police Service Inclusion Team continued its work on increasing awareness and understanding surrounding the rights and issues facing the community.

In June of 2015 the Inclusion Team hosted the Ontario Human Rights Commission and delivered the following presentations to members, "Policy on Preventing Discrimination Based on Mental Health Disabilities and Addiction" and to the community, "Taking it Local – A Municipal Update on Human Rights."

The Inclusion Team continued building community partnerships and participated in many initiatives and events including Fierte Sudbury Pride's annual events, the Intercultural Ride-Along Program and the Yellow Card Campaign producing a video demonstrating there is no good way to use the "R" word. This video reached 23,157 people through social media.

The exemplary efforts of the Inclusion Team were recognized in 2015 when they were presented with two prestigious awards:



Ontario Women in Law Enforcement "Team Endeavour" Award which recognizes exceptional success working on a complex, comprehensive, ground breaking or long term project with significant implications for change.

Fierte Sudbury Pride (FSP) "Awesome Ally" Award which represents our dedication and commitment to making Greater Sudbury Police Service a more inclusive organization, and an ally to the LGBT community.





SUPP

PROPETYANDEVIDENCECONTROL FIREDISPATCH **ADMINISTRATIVE CALLSFORSERVICE COURTSBRANCH COMMUNICATIONSCENTRE PRISONERTRANSPORTATION COURTSECURITY** CROWNBRIEFPREPARAT



John Somerset Inspector

COMMUNICATIONS CENTRE

The Communications Centre made a number of improvements over the course of the year to enhance operational response, as well as, the health and wellness of the staff.

In the fall of 2015, staff members received specialized training in Computer Aided Dispatch (CAD) database management software. This permitted modifications to be made to the software to suit local conditions improving overall dispatching ability and data analysis.

Preprogrammed responses to fire incidents were updated to allow communications staff to dispatch the correct fire personnel and equipment to an incident at the right time.

In the course of 2015...

Staff

45,000 Police incidents were dispatched by Communications

59,435 9-1-1 calls were received

4.721 fire incidents were dispatched by Communications Staff

ADMINISTRATIVE SUPPORT

COMMUNICATIONS CENTRE CONGRATULATIONS FALSE ALARM PROGRAM Part-time Total alarm calls communicators 4458 were successful in finding full time positions in other Total cancelled areas of the Police 3484 Service. Total valid 26 Total attended 948 Alex Julie Sajatovic John MacRae MacDonald Community Safety Constable Personnel Constable

COURTS BRANCH

In cooperation with the local Crown Attorney's Office, additional training was provided to all Officers on Impaired Driving investigations while supervisors received specialized instructions on powers of release that was delivered by the Courts Branch.

The evolution of Weekend and Statutory Holiday (WASH) Court continued in 2015. Early in the year, consent releases were introduced.

Preparations were also made for Greater Sudbury to become the permanent site of Weekend and Statutory Holiday Court in the North East Region commencing January 1, 2016.

During the year, four Court Security Officers used their experience as Special Constables to assist them in becoming sworn police officers with the police service. This required four replacements to be hired and trained in 2015.



ACHIEVEMENTS

Over 4,000 summons/subpoenas served

3,820 Crown Briefs were prepared

375 custodies were safely handled through court

1,782 screening requests were processed

503 DNA samples obtained as a result of court orders

17 escorts of custodies requiring Mental Health Assessments

15 warrant returns from other jurisdictions

PROPERTY & EVIDENCE CONTROL BRANCH

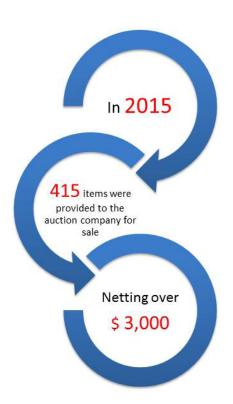
The Property/Evidence Control Branch is comprised of *five full-time* employees and one part-time employee. The branch is responsible for the intake, logging, storing, and maintenance of all found and/or seized property in possession of the Greater Sudbury Police Service.

In 2015, the Police Service entered into an agreement with Police Auctions Canada, which took effect in the Fall of 2015. Through this agreement, any items that the Police Service can legally sell are picked up and sold online by Police Auctions Canada. All proceeds from auction sales are turned over to the Police Services Board who may use proceeds for any purpose that it considers in the public's interest.

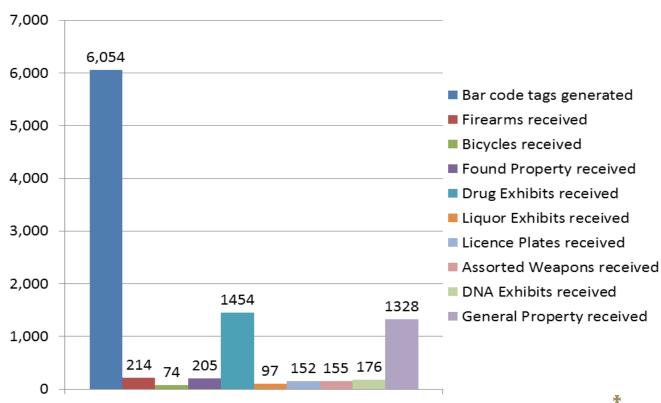
Over the year, the Property/Evidence Control Branch was responsible for:

Approximately 12,108 total items were submitted to Property.

Registered letters were sent out to 150 owners in order to enable the return of property items.







BREAKENTER&ROBBERYUNIT ESTIGATIONS **YBERCRIMEUNIT**CRIMINALINVESTIGATIONSDIVISION FORENSICIDENTIFICATIONUNIT SENIORLIAISON VICTIMSERVICES **CRINA HIGHRISKOFFENDER/SEXOFFENDERREGISTRY**



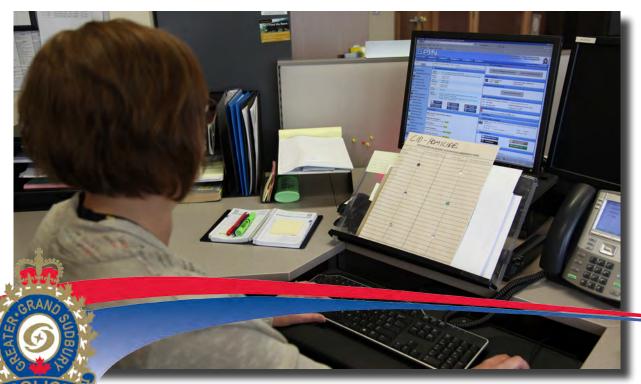
Dan Despatie Inspector

CRIMINAL INVESTIGATIONS

The Criminal Investigations Division (CID) is divided into three operational sections, which includes Investigative Services, Major Crime, and Intelligence Services, each led by a Staff Sergeant.

The three separate sections include sworn and civilian members who are assigned to manage, investigate, and support, complex investigations involving serious major criminal offences.

CID is comprised of multiple special units that focus on investigating major crimes, which include: homicide, organized crime activities, criminal proceeds of crime, drug investigations, fatalities resulting from industrial incidents, sexual assault, fraud, child abuse, cyber-crime, forensic identification services, missing persons, technical support, and intelligence analysis.



2015 Annual Report

GENERAL INVESTIGATIONS SECTION

In 2015, the General Investigations Section was involved in hundreds of criminal investigations with multiple arrests, resulting in over 500 criminal charges being laid.

In a multitude of these instances, victims and their families have been assisted with recovery supported by Sudbury and Area Victim Services (SAVS), one of our many community partners.

DOMESTIC VIOLENCE UNIT

The Domestic Violence Coordinator continued to work with many partners throughout 2015 to reduce the incidents of domestic violence in our community.

The Greater Sudbury Police Service has teamed up with our local Domestic Violence Youth Committee in a new initiative called, "Boys 4 Real".

The "Boys 4 Real" conference helped participants recognize their common challenges, develop personal awareness, and work towards individual and group oriented solutions by challenging the harmful aspects of masculinities and the personal, social and systemic messages about what it means to be a "Man" with a focus on young boys in grades seven and eight.

MAJOR CRIMES SECTION

The Major Crime Section investigated two homicides in 2015, have four ongoing cold cases and multiple incidents involving missing persons.

CYBER CRIME UNIT

The operation Community Intervention for Children's Safety (CICS) resulted in Officers from Drugs, B.E.A.R., Uniform Patrol, Ontario Provincial Police Child Exploitation Unit, and the Cyber Crime Unit targeting persons in the Greater Sudbury area possessing Child Pornography on file sharing networks.

The Greater Sudbury Police Service Cyber Crime Unit is among the first Ontario olice services to introduce cutting edge software to identify victims in Canada.

The Cyber Crime Unit continues to take lead with multiple investigative tools to address criminal acts perpetrated through the Internet.

CRIME STOPPERS COORDINATOR & SENIOR LIAISON

New in 2015, was the Community Safety Personnel - Crime Stoppers/Senior Liaison Coordinator who is responsible for working in partnership with the Crime Stoppers Program to convey relevant information to the Service to assist in solving crimes.

In addition, this person serves as a resource for seniors in the community and provides support to Officers in order to develop community awareness and prevention strategies to address issues surrounding crimes against seniors.

HIGH RISK OFFENDER MANAGEMENT & SEX OFFENDER REGISTRY The High Risk Offender and Ontario Sex Offender Registry (OSR) Coordinator is a Detective Constable assigned to monitor sex offenders through legislated registration and reporting.

Liaison continues with the Sudbury District Jail, Sudbury Probation, and Sudbury Parole in regards to management of high-risk offenders by providing Police opinion, joint-supervision, assistance in warrant execution, and attending Community Assessment Team meetings.





CRIMINAL INVESTIGATIONS

FORENSIC IDENTIFICATION UNIT





MISSING PERSONS INVESTIGATOR & VULNERABLE PERSONS - CSP

The Missing Person Investigator is responsible for investigating all missing person cases; working closely with the Human Trafficking Team and the Sudbury Area Victims Services to provide assistance to habitual runaways and their families.

The Community Safety Personnel (CSP); Missing & Vunerable Persons Coordinator liaises with community agencies and families in relation to locating missing persons while providing support to the Missing Person Investigator.

Throughout 2015, strong relationships have been fostered with our relevant community stakeholders as well, the CSP is working with partners to launch the Vulnerable Person Registry. This will allow swift dissemination of accurate information to Investigators to promote the safety and security of our most vulnerable persons in the community.



INTELLIGENCE SERVICES SECTION

INTELLIGENCE UNIT

With the assistance of the Intelligence Unit, the Provincial Asset Forfeiture Team seized \$230,072 in Canadian currency from Drug seizures and Break and Enter seizures; there were also 10 vehicle seizures made by the Unit. The Intelligence officers provided over 40 security details for Federal and Provincial Ministers who were in Greater Sudbury for public meetings or other government events.

The Intelligence Unit also provided investigative support through physical surveillance and intelligence gathering for all specialty teams within CID and outside Police agencies related to Joint Force Operations.

The Intelligence Unit includes an Intelligence Analyst that provides the statistical analysis and linkages needed to interpret the information being received.

CRIMINAL INVESTIGATIONS

BREAK ENTER AND ROBBERY UNIT (BEAR)

The Break Enter and Robbery Unit (BEAR) quickly located and arrested the person responsible for an armed bank robbery in May of 2015.

The Officers have participated in two National Human Trafficking Initiatives under; "Project Northern Spotlight".

The BEAR Unit was the recipient of the Chief's Nickel Award in 2015.



The BEAR Unit processed 962 Criminal Code charges in 2015				
arresting 319 individuals	of which 145 were repeat offenders.			
This resulted in an estimated value of \$225,000.00				
in recovered stolen property	including the recovery of 8 stolen firearms.			

DRUG ENFORCEMENT UNIT

The Drug Enforcement Unit participated in enforcement initiatives involving illegal activities in targeted, high-incident areas of Greater Sudbury.

The DEU has provided in excess of 20 community presentations regarding drug dependency and awareness and participated in the introduction of the Fentanyl Patch 4 Patch Return Policy.

Members are actively involved in the Community Drug Strategy in cooperation with community partners.

2015 Statistics

The Drug Enforcement Unit arrested 205 individuals in relation to 686 drug-related charges.

This resulted in \$533,532.00 worth of drugs being seized. Three Drug Enforcement Officers qualified as Drug Experts and generated 26 reports at the request of the courts.



TACTICAL UNIT

In 2015, the Greater Sudbury Police Service Tactical Unit was involved in 181 proactive initiatives by working in conjunction with our community partners and liaising with stakeholders and groups located in the downtown core of Greater Sudbury.

LTERNATIVERES

OLUNTEEROFFICE

When Tactical officers were not collaborating and problem solving with these stakeholders they were focusing their proactive efforts on areas of the community requiring problem-solving Police attention.

SPECIALEVENTSSECU

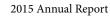
The Tactical Unit gained and maintained positive partnerships to prepare for and respond to large scale incidents at locations such as, Health Sciences North and the Greater Sudbury Airport.



LABOURLIAISONOFFICER

PUBLICORDER

The Tactical Unit regularly provides public demonstrations that display tactics and equipment highlighting a critical role of the unit.



TACTICAL

ARMOUR

Todd Zimmerman Inspector



TRAFFICMANAGEMENT

OPERATIONAL SUPPORT

2015 Annual Report

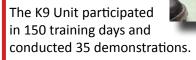
TACTICAL UNIT

On the risk management side, the Tactical Unit resolved 82 tactical calls safely and led 55 search warrants supporting members of the Drug Enforcement Section, Break Enter and Robbery Unit, Intelligence Branch and Cybercrime Unit and logged 58 training days.

Tactical officers also assisted in searches for several missing persons, as well as, evidence searches in various climates and terrain.

K9 UNIT

The K9 Unit lead over 91 K9 tracks, 65 drug/firearm detection searches, 8 building searches, and 48 apprehensions.



TRAFFIC MANAGEMENT UNIT

In 2015, the "12-Month High Visibility Program" was successful in addressing our continued commitment to distracted driving, school bus

safety and impaired driving. Each month the "12-Month High Visibility Program" focuses on specific traffic offences including: Speeding and Aggressive Driving, School Zone Safety, Distracted Driving and Intersection Offences.







In 2015, the "12-Month High Visibility Program", distributed 2,300 Speeding Offences under the Highway Traffic Act.

Working with community partners, the Unit coordinated a number of major community events including Canada Day Festivities, Run for the Cure, Sudbury Rocks and the Santa Claus Parade.

OPERATIONAL SUPPORT

VOLUNTEER OFFICE

The Volunteer Office celebrated two milestones in 2015:

The 25th Anniversary of the Storefront Friendly Call Program and the 10th Anniversary of Citizens on Patrol.

Both programs are operated throughout Greater Sudbury in Greater Sudbury Police Service satellite offices. Downtown, volunteers for the Lion's Eye in the Sky (CCTV monitoring) have the opportunity to operate and monitor the cameras for any suspicious or criminal behaviour.

The launch of a brand new program "Event Volunteer" took place in September. The purpose of the program is to assist Greater Sudbury Police Service with a presence at community events.

In 2015, Volunteers dedicated 8,000 hours to various programs!

ALTERNATIVE RESPONSE UNIT (ARU)

The Alternative Response Unit (ARU) continued to respond to non-complex and non-emergency calls for service that require minimal investigation to complete.



The ARU supports front-line Officers by responding to non-emergent calls for service, thereby reducing call volume, and creating additional capacity at the front-line in order to reduce call response time and increasing proactive time for officers in their patrol areas.

As the Unit develops, it will be taking on other appropriate tasks within the Service that will further help achieve the above goals.

The roles managed by the ARU include; Collision Reporting Centre, Tow Book, CopLogic, and Firearms.

In 2015, the ARU accepted 936 CopLogic reports, investigated 1,619 Motor Vehicle Collisions and submitted 278 firearms to the Property Branch. The ARU dedicated 600 hours to outreach and attended 73 demonstrations/protests to keep the peace.

In September 2015, three Community Support Personnel (CSP) were added to the ARU. They are able to gather incident information in relation to less-emergent calls for service and complete initial reports in relation to those incidents.

Capacity has been gained as the CSPs assume further responsibility, thereby creating additional capacity in the ARU to potentially redeploy elsewhere within the organization.

AUXILIARIES

In 2015, the Auxiliary Unit consisted of members of the public dedicated to helping Police expand their ability to increase the safety and well-being of our citizens in Greater Sudbury. In 2015, Auxiliary members volunteered 3,460 hours by attending 70 community events in Greater Sudbury among other duties.

The Auxiliary members continue to support various events in the community including the Pinnacle Triple Crown Safety Summit, the SPHL Police Cup Tournament, Cops, Kids and Fishing, Mudmoiselle Mud Run and the Notice of Community Crime (NOCC) Program.





Michael Chapman Inspector

PATROL OPERATIONS

The Patrol Operations Division is comprised of Uniformed Frontline Officers, Community Mobilization Unit, Rural Response Unit, Domestic Violence Investigators and Civilian Support. There are 151 personnel assigned and of those 127 are Uniformed Patrol Officers.

Patrol Operations is the first line of response for Domestic Violence occurrences.

In 2015, Uniform Patrol Officers were part of 2,949 proactive initiatives. They laid 9,915 Criminal Code Charges and 8,353 Highway Traffic Act tickets were issued.

In 2015, 14 new officers began their careers with the Greater Sudbury Police



URBAN/RURAL COMMUNITY RESPONSE UNIT

In conjunction with Uniform Patrol Officers the Rural Community Response Officers work in partnership with the amalgamated Greater Sudbury communities to address the unique needs of our citizens.

The Urban/Rural Community Response Officers are responsible for the development of collaborative problem-solving initiatives with community partners.

COMMUNITY MOBILIZATION UNIT

The Community Mobilization Unit (CMU) is tasked with a variety of portfolios including SRO's (School Resource Officers), Youth Safety Coordinators (YSC), RMT (Rapid Mobilization Table), CYAC (Chief's Youth Advisory Council), VTRA (Violent Threat Risk Assessment), NOCC (Notification of Community Crime), and the Rural Community Response Unit.

PATROL OPERATIONS

CONTINUED



In 2015, the Com	munity Mobilization Unit was responsible for:	These officers help organize a variety of	
29	VTRA cases to proactively reduce the risk of violence in our schools	community events, such as Cops, Kids and Fishing, Cops, Kids and Golf, Pumpkin Patr and Bike Rodeos. Officers also attend a variety of community events.	
Grade 5&6	Values, Influences and Peers program delivered to all four School Boards	In 2015, officers spent over 1,000 hours patrolling road and waterways for recreational vehicles/vessels use.	
Grade 3	Launch of the Pink Shirt Campaign to address bullying	Relation of the second s	
35	Number of events the Rural Community Response Unit Officers participated in	POLICE POLICE	
	<image/>		
	<image/>		

ANNUAL

On Wednesday, November 25, 2015, the Greater Sudbury Police Service hosted its 31st Annual Awards Ceremony to acknowledge and honour Members for their significant achievements, dedication and service.

35-Years of Service

Ms. Severina Bazinet

30-Years of Service

Staff Sergeant Craig Maki, Sergeant Philip Smyth, Sergeant Joseph Williams, Constable Alain Sauve, Ms. Sheila Kelly-Petrin, Mr. Jeff Kuhn, Ms. Deborah Laframboise, Mr. Brett Lavigne, Ms. Marilyn Legault, and Ms. Karen Levesque

25-Years of Service

Staff Sergeant John McCormick, Sergeant Stephen Hotson, Constable Tanja Geick, Ms. Natalie Corcoran, Special Constable Richard Daypuk, Special Constable Dan Howard, Special Constable Helen McComber, and Ms. Carol Toner

20-Years of Service

Inspector John Somerset, Sergeant Wade Maksymchuk, Constable Kelly Haggart, Constable Doug Ward, CAO -Sharon Baiden, Ms. Lorena Dudley, Ms. Marianne Laberge, and Ms. Lynn MacKinnon

Retired

Inspector Dan Markiewich, Inspector Robert Thirkill, Staff Sergeant Robin Tiplady, Sergeant Wayne Foster, Sergeant Carl Hoeg, Sergeant Philip Smyth, Constable David Beck, Constable Douglas Boyd, Constable Linda Burns, Constable Scott Greenough, Constable Nicole Lekun, Constable Claudio Nizzero, Constable Dan Staneckyj, Ms. Sheila Kelly-Petrin, Mr. Jeff Kuhn, and Ms. Cathy Volpini



IODE Award **Constable Mitch Brunette**

AWARD

OUR SHARED

The Greater Sudbury Police Service celebrated its first annual Our Shared Commitment Awards Gala on Thursday, May 14, 2015. The gala allows the Service recognize the citizens, organizations, and Members for outstanding service to our community.

The event honoured and thanked those who have demonstrated community commitment and leadership to incidents that required quick and immediate intervention and those who have supported initiatives dedicated to enhancing community safety.

Constable Joseph MacDonald Memorial Award Constable David M. Duffy

Sergeant Richard McDonald Memorial Award Constable Ward Caldbick

Nicole Belair Service Above-Self Award Paula Wharton

> Heroic Actions Award Chloe Burke Emilie Smith

Meritorious Actions Award Staff Sergeant Allan Asunmaa Police Assistance Award Melissa Keeping

Teamwork Commendation Award Gang Resistance Strategy

Police ~ Community Leader Award Marc Gauthier

Police ~ Community Partnership Award Community Mobilization Sudbury Rapid Mobilization Table

City of Greater Sudbury Patnership Award Communications Infrastructure Project









Thank You

Adam, Natalie Adams, Darvl Agowissa, Shannon Archer, Jessica Ashick, Sharon Ashton, Linda Asunmaa, Allan Babij, Michael Baiden, Sharon Bailey, Dale Balloway, Alex Bamberger, Melissa Barbeau, Ann Barry, Jonathan Barsanti, Anna Bazinet, Severina Beaudry, Nicholas Belanger, Asheley Belanger, Marc Belisle, Ayla Belyea, Manon Bennett, Mark Benoit, Andrea Benoit-Goggin, Louise Bergeret, Stephane Bergh, Janelle **Bignucolo**, Cheryl Bignucolo, Todd Bignucolo, Ryan Bilcik, Richard Bilodeau, Sean Bisaillon, Ryan Blais, Julie Bonish, Jason Bortot, Sandro Boutet, Natalie Boyd, Chad Bradley, Stephen Brine, Kevin Brouillette, Stephane Brown, Chris Brownlee, Dean Brunet, David Brunette, Marc Brunette, Michel Brunette, Alain Brush, Chelle Buchanan, Jordan Buchowski, Randy Burian, Pavel Burke, Karrie Burnett, Brett Burtt, Timothy Calabrese, Pierina

Calabrese, Antonietta Carmichael, Christina Carr, Rick Carroll, Jordan Castle, Jason Champagne, Scott Chandler, Kyle Chapman, Michael Charbonneau, Darren Chisholm, Kimberly Christison, Karen Cirillo, Rick Clark, Richard Coccimiglio, Jeff Coluzzi, John Condratto, Katie Corcoran, Natalie Corrigan, David Crouch, Brooke Cummins, Ashley Cunningham, Sara Dailey, Angela Daoust, Ronald Daoust, Dana D'Aoust, Kevin Davidson, Melanie Davpuk, Richard Deforge, Nicole Deforge, Kevin Delongchamp, Ian Depatie, Micheal Despatie, Daniel Desroches, Kimberly Dewar, David Dicaire, Sandra Dillabough, Blake Dionne, Michael Dixon, Gail M. Dixon, Shelly Dober, Shelley Dockery, Reynard Dokis, Grant Dokis, Nathan Dokis, Ross Dokis, Alana Doucet, Melanie Doyon, Sasha Dubreuil, Eric Dubreuil, Susan Dudley, Lorena Duffy, David M. Duguay, Daniel Dumond, Cheryl Dupont, Ericka

for all that you do for our Service

Ealdama, Raymond Epps, Duncan Erkkila, Markus Etchells, Ryan Favret, Sandy Ferguson, Darryl Fewster, Corinne Filiatreault, Valerie Foessl, Shane Fournier, Chantal Franche, Lisa Fraser, Jenilee Freeman, Curtis Freimanis, Jason Gagne, Jason Gagnon, Alain Gascon, Todd Gaudette, Samantha Gelinas, Daniel Genoe, Donald Gianfrancesco, Mauro Gibbons, Amanda Gibson, Wayne E. Giommi, Natalie Goddard, Gordon Gorman, Cheryl Gosselin, Dan Gosselin, Eric Greenough, Glenn Grenier, Stacey Grisdale, Darryl Groleau, Adam Guerin, Marc Guerin, Elise Guerin, Mathieu Guertin, Mathieu Hagen, Tyler Haggart, Kelly Hall, Matthew Hamilton, David Hart, Christopher Hasanefendic, Nihad Hasanefendic, Sherry Hass, Anita Hayes, Karen Heaslip, Emerson Hebert, Lise

Heffern, Darin Heffern, Emily Hinds, Andrew Hosken, Randv Hosken, Heidi Hotson, Stephen Hotson, Carrie-Lynn Howard, Dan Hucal, Katherine Hutchinson, Marshall Hutton, Ryan Hysen, Richard Insinna, Samantha Irvine, Francine **Jefferson**, James Jeffery, Marjorie Jefkins, Nicholas Jensen, Lisa Jetty-Bedard, Tammy Joanette, Alain Johnson, Ryan Johnson, Nancy Johnston, Darcie Joly, Ruth Kaelas, Laurie Karen, Kathryn Katulka, Stephen Katulka, Wesley Kelly, Joshua Kennedy, Alexandra Kennelly, Cheryl Kerr, Christopher Kidder, Cameron Killeen, James Killeen, Lori Kingsley, Dann Kirkwood, Roderick Kitchikake, Mitchell Kiviaho, Dana Koop, Chris Koop, Tyler Kovala, Mark Kozicki, Kristina Kuhn, Amanda Kuhn, Jeff Laberge, Marianne Labreche, Christopher Laframboise, Deborah Lagace, Shawna Laino, Roberto Lalande, Linda Lalonde, John Lamontagne, Melissa Laneville, Brianne Lanzo, Andrew Lapalme, Julie Lapierre, Camille Lapointe, David Lariviere, Judy Lariviere, Melissa Larochelle, Marc Latendre, Joanne Laurin, Stephanie Lavallee, Meagan Lavigne, Brett Lawrence, Scott Leblanc, Michel Lee, Amanda Lefebvre, Todd Lekun, Allan Leroux, Victor Levesque, Karen Lewis, Heather Levs, Susan Lindsay, Troy Lingenfelter, Ken Lock, Jeff Loranger, Melissa Lovat, William Luczak, Emilia MacKay, Megan MacKay, Ryan MacKinnon, Lynn MacKinnon, Holly MacRae, John MacRury, Brian MacTaggart, Robert Majkot, Jason Major, Greg Makela, Barbara Maki, Craig Mann, Christopher Mannisto, Jocelyn Mannisto, Angel Marassato, Todd Marconato, Lori Marcotte, Robin Marriott, Jason Martindale, Mathew Mazza, Elizabeth Mazza, Lucia McComber, Helen McCormick, Irene McCormick, John McDonald, Alex McGee, Paul

McIver, Melissa McMahon, Ryan McNamara, Neil McNamara, Ryan McNaught, Douglas McTaggart, Barbara Mead, Angela Midena, Julie Mills, Scott Mills, Jordan Moggy, Christopher Morin, Michelle Mullens, Arlington Murray, Shannon Mussen, Stefany Mussen, Jeff Nizzero, Steven Nizzero, Karen Norman, Robert Notman, Paul Nykilchyk, Jessica O'Brien, Sharon Ornella, Barry Orsino, Peter O'Shaughnessy, Kevin Pacan, Matthew Pagnutti, William Parker, Melanie Patchett, David Pedersen, Paul Pendrak-Flesher, Joanne Perreault, Lise Petrozzi, Katlyn Piche, Celyne Pileggi, Albert Plante, Frances Porringa, Andrew Posadowski, Landon Prevost, Raymond Primeau, Kyle Proulx, Julie Purvis, Brad Rainville, Gilles Rainville, Shawn Ramsay, Blair Raskevicius, Michael Read, Glenn Read, Gerard Remeikis, Andrew Renaud, Guy Renaud, Kathy Renford, Mark Rheaume, Robert Rhodes, Lindsey Ricciuto, Kevin Rickard, Joshua Rinaldi, Lee Rivers, Darrell Rizzi, Vincenzo

Roberge, Jacques Robinson, Michael Robinson, John Rocca, Jacqueline Rose, Derick Rouleau, Michael Rumford, Terry Russell, Steven Saaremets, Taavi Sabourin, David Sajatovic, Jeffrey Sanche, Joanne Sanderson, Eric Santagapita, John Santi, Kevin Santi, Paula Sarafin, Brenda Sauve, Alain Sauve, Roxanne Sauve, Michel Savignac, Marc Savoie, Denis Scaglione, Gianluca Seguin, Jacques Sell, Jesse Sheridan, Colin Shirazi, Ali Sirkka, Angela Sivazlian, Jack Slobodian, Christopher Smagac, Sophie Smuland, Gregory Soenens, Laurie Somerset, John Sonier, Glen Spec, Robert St Laurent, Debbie Stevens, Lisa Stiller, Edward Stinson, Michael Storrie, Duncan Strom, Cheryl Sutherland, Heather Sutton, Kimberly Szymanski, George Tarnopolsky, Jason Taskinen, Lucia Tattersall, Kaitlyn Teed, Gerald Thibeault, Leo Tiplady, Valerie Toffoli, David Toner, Carol Train, Steven Tremblay, Kevin Tremblay, Danielle Truskoski, Patrick Underdown, Melissa Valtonen, John

Viitala, Anne Villeneuve, Jerry Vitali, Christopher Walden, Adam Waldick, Sylvie Ward, Doug Warnock, Travis Waugh, Richard Wawryszyn, Laura Way, Natalie Weber, Sheilah Weber, Devin Wemigwans, Robin Weston, Robert Whitten, Joann Wiles, Dorothy Wilkins, Diane Williams, Andrew Williams, Matthew Willmott, Hally Willmott, Jerry Windle, Nolan Wright, Cheryl Young, Sherry Zacerkowny, Steven Zazelenchuk, Kristin Zelionka, Andrij Zembrzycki, Daniel Zimmerman, Todd Zloty, Andrew Zuliani, Daniel