

# Major Case Management

by

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# History

- Murders of Kristen French and Leslie Mahaffy
- Massive investigations across several jurisdictions
- 1995 Paul Bernardo convicted



# Campbell Commission

- Several systemic failures
- 1996 concluded that due to police ...
  - Lack of coordination
  - Lack of cooperation
  - Lack of communications
  - Confusion



**A dangerous serial predator nearly fell through the cracks**



# Investigative Realities & Challenges



Large and Complex  
Judicial System  
Disclosure

Case Law  
Video Recorded  
Statements

Complexity of Police  
Work  
Officer Testimony

Legislative  
Requirements

Resource Intensive  
Specialized Training  
Costly

Public expectation  
and Demands  
Just-in-time  
communication



# IMPACT ON POLICING

## 2001

*Adequacy and Effectiveness Regulation 3/99 enacted*

## 2002

- *Ontario Regulation 354/04 under the Police Services Act enacted Ontario Major Case Management Manual to govern investigations of major cases*

## Investigations today ...

- Extensive police training, software applications and policies to govern all major cases



# Types of Crimes

- Homicides
- Attempt homicides
- Sexual assaults
- Missing persons
- Criminal harassment
- Found human remains
- Drive by shootings
- Sudden death

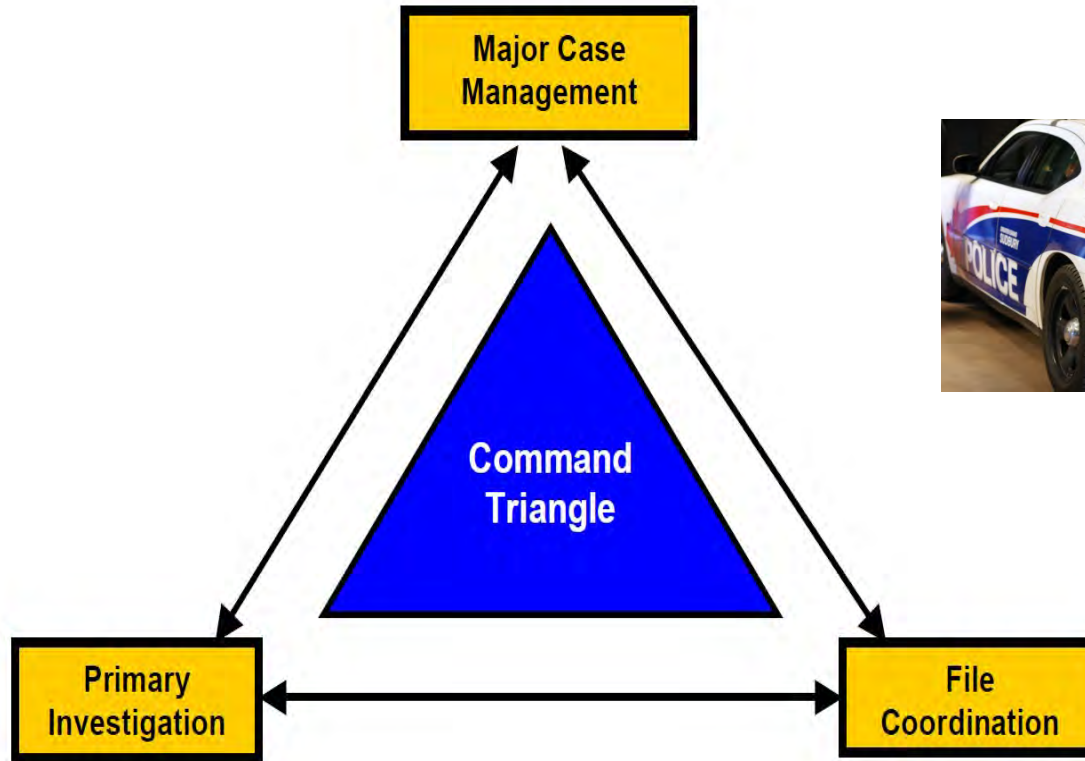


# Statistical Comparison

OFFENCE	2013	2014
MISSING PERSON	1962	2276
SUDDEN DEATH	203	199
SEXUAL ASSAULTS	135	112



# When an major incident occurs....





# Before being assigned as an investigator..

Investigative skills development and background

- General Investigative Techniques
- Sexual Assault Investigator
- Interviewing
- Major Case Management
- Judicial Authorization Search Warrant Writer
- Major Crime Investigators Course
- Homicide Investigators Course



## EXPERIENCE



*Education & Training*



# Historical Homicides

- January 1998 Renee Sweeney was murdered in a south end video store
  - Today the file has grown to over 4,500 reports and over 1300 investigative actions
- In February 1998 Martin Higo was murdered in a downtown bar
  - Today 700 police reports and over 300 statements
- Media Conferences
  - Several media conferences and news stories to update and elicit the assistance of the public



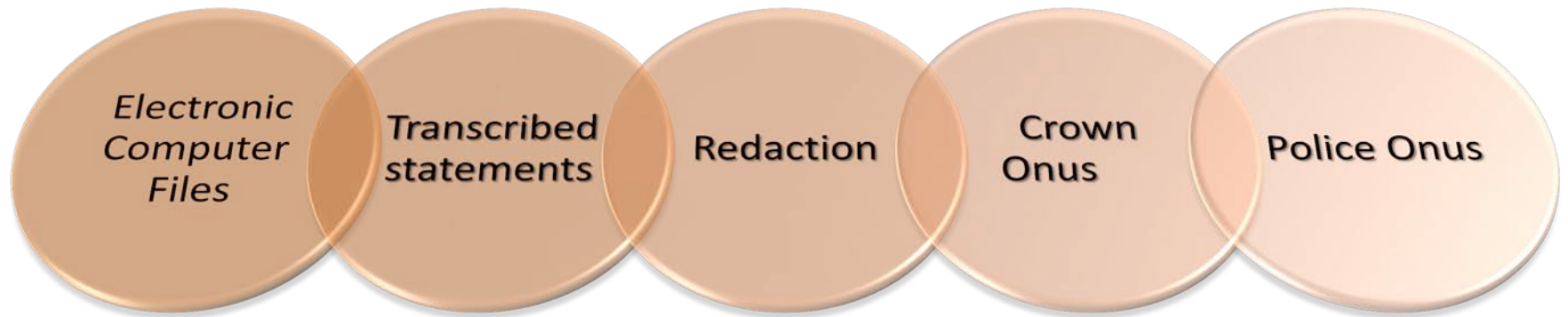
# Resources Required

**Resource intensive requiring diverse skill sets and teams**

- Command and Case Management
- Historical Investigative Team
- Interview Teams
- Warrant-writing Teams
- Forensic Teams
- Canvass Teams
- Victim Liaison
- Evidence collection, preservation, continuity
- Media Liaison/Social Media
- Surveillance Teams



# Disclosure



Full, Frank and Fair



# Court Proceedings

- Bail Hearing
- Pre Trial Motions
- Preliminary Inquiry
- Trial
- Officer testimony
- Appeal
- Time-Resources
- Bringing Offenders to Justice



# OUR SHARED COMMITMENT

## Community Safety and Well-being



# QUESTIONS

