Business Plan Goals & Highlights 2018 Strategic Direction 2019 - 2021



Presented by GSPS Senior Management March 11, 2019



Mobilization & Engagement

<u>Goal 3:</u>

Updating systems and processes to effectively communicate these strategies with the public.

<u>Highlights</u>

• Increased website traffic, number of Twitter, Facebook and Instagram followers and level of increased feedback from the public



<u>Twitter</u>

- Total tweets: 1,617
- Total impressions: 5.47 million
- New followers gained: 1,445
- Total profile visits: 311,400



<u>Facebook</u>

- Total posts: 481
- Total reach: 4,174,312
- New followers gained: 1,985
- Total shares: 30,384
- Total comments: 7,182



<u>Instagram</u>

- Total posts: 264
- Total impressions: 1,007,269
- New followers gained: 2,740
- Total likes: 44,983



Mobilization & Engagement

<u>Goal 4:</u>

Reaffirming our commitment to Crime Prevention and the collaborative provision of victim assistance programs.

<u>Highlights</u>

- Finalized the Community Sexual Assault Case Review Memorandum of Understanding (MOU)
- Increased our number of Sudbury and Area Victim Services (SAVS) referrals





Community Safety & Law Enforcement

<u>Goal 3:</u>

Heightening enforcement of prolific offender strategies through risk focused and strategic analysis.

- SOR Registrations 313
- Address verifications 345
- Christopher's Law warrants 5
- Compliance checks 36
- Non-Compliant Charges laid 9
- Community Action Team (CAT) meetings 3
- Correctional Services Canada (CSC) Opinions 16
- Federal Community Assessment Team (CAT) Parole Reviews 63
- Provincial Non-hearing parole consideration reviews 41
- Travel permits reviewed 217



Community Safety & Law Enforcement

<u>Goal 4:</u>

Expanding youth crime initiatives through community and youth empowerment.

- Youths engaged = 5,244
- Youth engaged through school drop ins/events = 17,878
- CYAC youth interactions = 458
- Youth interactions through bullying mediations = 177
- Youth engaged through VTRA =107
- Youth engaged through BURST leadership camp =102



Service Excellence

<u>Goal 4:</u>

Detailed efficiency and effectiveness reviews and ongoing best practice research to advance levels of excellence in all aspects of our service provision.

- Hand-held technology roll-out to all frontline staff
- Introduction of the electronic Crown Brief Portal
- AVAYA Aura Contact Centre installed in the Communications Centre



Service Excellence

<u>Goal 5:</u>

To ensure facilities and equipment meet the needs of our members.

Highlight

• Complete enhancements of the Central Records and Human Resources departments







Our Members

<u>Goal 5:</u>

Recruitment, career, and succession planning to increase options and promote goal achievement.



Our Members

- Three recruitment fairs held to highlight Women in Policing, Civilian Job Opportunities, and Policing as a Career
- 25 new Civilian members joined our service
- 10 new Officers joined our service (4 experienced and 6 recruits)



Strategic Direction 2019-2021 Goals & Objectives



The health, safety, and wellbeing of all our members will be the first consideration in all that we do.





<u>Goal 1:</u>

Promote a culture of trust through transparent communication

Objective 1: Develop enhanced communication strategies that break down barriers between our Members, Supervisors, and Administration.

Objective 2: Implement actions, practices, and policies that utilize the experience of our Members.



Goal 2:

Emphasize effective and efficient operational deployment processes

Objective 1: Continue to develop innovative strategies and improve workspaces to increase Member efficiency.

Objective 2: Develop and implement alternative response models to ensure equitable workloads.



<u>Goal 3:</u>

Improve member recognition, succession planning and career development opportunities

Objective 1: Expand internal and external recognition programs.

Objective 2: Develop and support all Members' commitment to continuous learning, development, and succession planning.



We commit to transparency and continued engagement across the diverse communities we serve – we are your police.





<u>Goal 1:</u>

Enhance public trust through transparency and accountability

Objective 1: Continue to provide consistent, fair, and transparent communication that reflect professional police actions.

Objective 2: Ensure accountability is consistently applied and communicated to our Members and the public.



<u>Goal 2:</u>

Focus on community engagement through visibility, accessibility, and recruitment

Objective 1: Develop and maintain recruitment programs that engage and attract a talented and diverse candidate pool.

Objective 2: Ensure organizational visibility in the public through cross-sectional representation of personnel at community events.



<u>Goal 3:</u>

Emphasize community input through community engagement

Objective 1: Build sustainable, diverse, and inclusive networks and partnerships with agencies, organizations, and community groups.

Objective 2: Provide opportunities for community members and stakeholders to help guide and shape their police service.



Together with our partners we will advance datadriven solutions to build strengths, meet needs, and reduce vulnerabilities.





<u>Goal 1:</u>

Strengthen partnerships and provide collaborative response as part of sustainable CSWB and Road Safety

Objective 1: Enhance partnerships with service providers to mobilize the appropriate community response.

Objective 2: Motivate and support community to effectively address the root causes of crime and complex social issues.



<u>Goal 2:</u>

Reduce victimization through collaborative solutions with an emphasis on a Downtown Strategy

Objective 1: Continue to involve, engage, and mobilize community partners in crime prevention strategies.

Objective 2: Establish and maintain a multi-sectoral approach of education, awareness, prevention, and intervention.



<u>Goal 3:</u>

Invest in our community's future through innovative youth services and initiatives

Objective 1: Strengthen partnerships with school boards and educational institutions to effectively address situations and/or persons exhibiting acutely elevated risk.

Objective 2: Investigate evidence-based approaches that build resiliency in youth.



We will pursue and apply best practices in the planning and execution of all core policing functions.





<u>Goal 1:</u>

Effective and efficient deployment of resources

Objective 1: Use data to effectively and efficiently deploy resources.

Objective 2: Use evidence and data-driven information to ensure equitable workloads.



<u>Goal 2:</u>

Reduce incidents of crime through education, prevention and intervention

Objective 1: Use crime and intelligence analysis to generate proactive initiatives.

Objective 2: Focus on individuals who pose the greatest risk using tactical and strategic analysis.



<u>Goal 3:</u>

Enforce the law and hold offenders accountable

Objective 1: Employ appropriate enforcement strategies to identify, investigate, and disrupt individuals and groups that pose a threat to community safety and wellbeing.

Objective 2: Target evolving and rapidly changing crimes through enhanced partnerships and technologies.



